

DECISION CONFIDENCE

For significant investments, programmes and organisational change.

Forge helps leaders make, govern and defend significant decisions through evidence, assurance and readiness.

WHERE FORGE CREATES VALUE

Five applications of one discipline.



01 GOVERNANCE & ASSURANCE

How do you know significant decisions, investments and delivery are properly governed and assured?

Governance design and review · Assurance frameworks · Decision accountability

02 DECISION-MAKING

Can you trace how a significant decision was made, supported and defended?

Decision frameworks and traceability · Decision rights · Evidence requirements

03 INVESTMENT & BUSINESS CASES

Is the case for this investment sound, evidenced and ready for scrutiny?

Business case development · Options analysis · Investment assurance

04 READINESS

Are the conditions, evidence and governance genuinely in place to proceed?

Investment and programme readiness · Governance readiness · Evidence readiness

05 ORGANISATIONAL ENVIRONMENT

What conditions are producing the result, and what would need to change?

Performance diagnosis · Operating model and structure review · Environment and culture

These are not separate services.

They are applications of one discipline: understanding the environment producing the result before deciding what to change.

THE EVIDENCE BEHIND THE CAPABILITY

Practice, research and practical tools developed through significant programme and investment environments.

15+

YEARS

Governing, assuring and delivering complex programmes and investments.

NZ\$200M+

PROGRAMMES DELIVERED

Delivered; 10% under budget and 2 months ahead.

36

DOCUMENTED CASES

Postgraduate research across three sectors in New Zealand and internationally.

MINIMUM VIABLE ASSURANCE

THE OVERARCHING FRAMEWORK

A practical governance and delivery-confidence framework developed through applied research and cross-sector programme engagement.

Decision Traceability Matrix

Connects decisions to evidence, assumptions, residual risk and owners.

Integrated Assurance Plan

What is assured, by whom, when and to what standard.

Readiness Evidence Pack

Verifiable evidence in place of narrative readiness.

Publishable Gate Notes

Rationale, evidence, risks and next-gate triggers.

THE PRACTITIONER

Simon Bowen

FOUNDER · DIRECTOR · PRACTITIONER

Over 15 years governing, assuring and delivering major investment and programme decisions across engineering, public service and infrastructure. Simon works directly with every client.

MEng (Project Management), First Class Honours — University of Auckland
MSc Civil & Environmental Engineering
BSc Systems Engineering



THE FORGE DIFFERENCE

Many advisory engagements begin with a proposed solution.

Forge begins by understanding the environment producing the result.

Only then do we determine what needs to change.

UNDERSTAND THE ENVIRONMENT. CHANGE THE CONDITIONS.

Start with the situation, not the solution.

Forge works with leaders facing significant investment, programme, governance or organisational decisions where confidence matters.